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Michael C. Ascher  
President



## Bridges and Tunnels

October 27, 1995

Peter Oppizzi, President  
DeFoe Corporation  
800 South Columbus Avenue  
Mt. Vernon, New York 10550

Re: TN-34, Reconstruction of Throgs Neck Ramps

Dear Mr. Oppizzi:

I am writing to acknowledge and thank you for the successful efforts made by yourself and those on your staff who participated in the "Partnering" of the Rehabilitation of the On/Off Ramps between the Cross Island Parkway and the Throgs Neck Bridge Project, TN-34.

All those involved need to be commended.

The combined efforts of all our personnel brought this much publicized project to an early and successful completion. The diligent efforts of your field personnel must not be overlooked; while we "partnered", they "delivered."

I and my staff look forward to future projects with you and your dedicated staff.

Sincerely,

A handwritten signature in black ink, appearing to read "M. Caldwell".

Marion L. Caldwell Jr., P.E.  
Vice President and Chief Engineer